



To: Michael J. Garcia, Mayor

From: Margaret M. Neill, Library Division Director *MMN*

VIA: Manuel Sanchez, Interim Community Services Director **MS**

Date: March 20, 2026

Re: Library Advisory Board Appointments

ITEM AND ISSUE:

The Library Advisory Board currently has two vacancies. Members Rose Cowan (term: July 2024-July 2027) and Aurora Hvidsten (term: July 2024-July 2027) resigned for personal reasons. The two recommended candidates will finish out the unexpired terms and will be eligible for two full terms after July 2027.

The vacancies were advertised and the Board received ten quality applicants. The Library Advisory Board President, Mark Lupinetti, and the Library Division Director interviewed all candidates. Upon the completion of the interviews, the Advisory Board was presented with the top candidates and the Board unanimously voted to recommend Nicholas Taylor to fill Ms. Cowan's unexpired term and Kate Goddard to fill Ms. Hvidsten's unexpired term.

RECOMMENDED ACTION:

Library Administration and the Library Advisory Board respectfully request that you consider approving the appointments of Mr. Taylor and Ms. Goddard to the board to fill two unexpired vacancies. If you have any questions or require additional information, please reach out to Margaret M. Neill at (505) 955-6788, mmneill@santafenm.gov. Thank you for your consideration and action on these appointments.

Attachments: N. Taylor, Letter of Interest and Resume
K. Goddard, Letter of Interest and Resume
Resumes and/or letters of interest from non-selected candidates

Signature: *Manuel Sanchez*
Manuel Sanchez (Mar 25, 2026 07:58:03 MDT)

Email: mnsanchez@santafenm.gov

NICHOLAS TAYLOR

Santa Fe, NM · [REDACTED]

9 November 2025

Margaret Neill
Library Division Director
Santa Fe Public Library
145 Washington Avenue
Santa Fe, NM 87501

Dear M. Neill:

I am pleased to submit my candidacy for the Santa Fe Public Library (SFPL) Advisory Board Member opening advertised on Bluesky.¹ With a background in both liberal arts and library science, 18 years of experience as a professional librarian, as well as previous experience working in a public library, I believe that I would have much to contribute in the role. I am an enthusiastic patron of SFPL and am keen for this opportunity to serve the community.

My work in research libraries – currently at LANL and previously at Stanford University, the Library of Congress, and the U.S. Supreme Court – have equipped me with relevant skills and experience. A particular area of specialization has been web archiving, which could be an important component of the Fogelson Library’s notional collecting focus on the community and culture of Santa Fe. Other complementary areas of expertise that I could bring to the role include collection development policy, grant project advisory board service, grant review, product strategy, program management, systems evaluation, user community engagement, web design, as well as familiarity with library organizational functions, technologies, terminologies, and topics of concern.

The time I have spent working in a public library is, admittedly, comparatively modest – approximately three years, 30 years ago – but it gave me some sense of its particularities, relative to research libraries. The diversity of people that use the library, the diversity of their purposes, typical programming offered, and management of the physical collection seem largely in continuity with public library operations – or at least those of SFPL – today.

I believe the truism that if public libraries did not already exist, they would be considered too radical to create now. Accordingly, I also believe that there are few contemporary institutions that are as small-“d” democratic and that the vitality of such institutions is as important as it has ever been. I have seen and deeply admire both the breadth of programming SFPL puts out – community assistance, cultural exchange, estate planning, job hunt help, movement therapy, seasonal crafts, storytime, tech workshops, and more – as well as its commitment to inclusion. For everything I know about SFPL, I know that there is much more I do not know, but I am open to learning and serving to the best of my ability.

Thank you for your consideration.

Sincerely,



Nicholas Taylor

NICHOLAS TAYLOR

Santa Fe, NM

SUMMARY

IT services manager and librarian with two decades of professional experience working with web-based information services, primarily in research libraries.

EDUCATION

M.L.S. E-GOVERNMENT <i>University of Maryland College of Information Studies</i>	MAY 2010 <i>College Park, MD</i>
M.A. COMMUNICATION, CULTURE & TECHNOLOGY <i>Georgetown University</i>	MAY 2006 <i>Washington, DC</i>
B.A. MEDIA STUDIES, PSYCHOLOGY <i>Pomona College</i>	DECEMBER 2002 <i>Claremont, CA</i>

SELECTED EMPLOYMENT

DEPUTY GROUP LEADER, RESEARCH LIBRARY <i>Los Alamos National Laboratory</i>	DECEMBER 2019 – PRESENT <i>Los Alamos, NM</i>
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Manage a portfolio encompassing applied information science research and development, digital library services, and system operations. Designed processes for elaborating and evaluating potential programmatic investments. Remove barriers for the development of core digital library software platforms. Assure appropriate institutional IT systems support.

EXPERT WITNESS, IAWM AND TEMPORAL WEB FORENSICS <i>Self</i>	MAY 2013 – PRESENT <i>Virtual</i>
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Provide expert witness services related to evidence produced from the Internet Archive Wayback Machine (IAWM), other web archives, and public websites. Assess when particular information or web content may have been published, updated, available, or discoverable on the web, as well as authenticate and interpret archived web content for evidentiary purposes.

PROGRAM AND PRODUCT STRATEGY CONSULTANT <i>Webrecorder Software</i>	DECEMBER 2022 – JULY 2023 <i>Virtual</i>
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Contributed to overall product strategy, through customer segment and market analysis, use case elaboration, cost and price modeling, and service pilot planning. Assisted the team with iterative service definition. Drafted job description for Program and Product Manager to address key operational needs.

PROGRAM MANAGER, LOCKSS & WEB ARCHIVING <i>Stanford Libraries</i>	JANUARY 2017 – DECEMBER 2019 <i>Stanford, CA</i>
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Managed the provision of distributed digital preservation software and services used by a dozen community-based networks. Redesigned, rewrote, and relaunched the LOCKSS Program website. Partnered with curatorial units to continue to advance web archiving as a core collection development activity and digital service.

WEB ARCHIVING SERVICE MANAGER <i>Stanford Libraries</i>	JUNE 2013 – DECEMBER 2016 <i>Stanford, CA</i>
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Drove the development of policy, process, service model, and technical infrastructure for web archiving. Performed ongoing outreach and needs assessment for web archiving. Developed and implemented web archiving policy framework, in consultation with Office of General Counsel. Published collection development guidance, archivability documentation for webmasters, and resources for conducting research with archived web data.

- *Web Archiving and Digital Libraries Workshop*: 2025, 2023, 2022, 2020, 2019, 2018, 2017, and 2016 Program Committee Member

SELECTED PRESENTATIONS

“PUBLICATIONS AS DATA FOR AI” <i>DOE Fusion XIII</i>	SEPTEMBER 2025 <i>Santa Fe, NM</i>
“AN EXPERIMENT IN INVESTMENT DECISION-MAKING...” <i>National Laboratories Library Consortium Meeting</i>	APRIL 2023 <i>Lemont, IL</i>
“TAKING THE WITNESS STAND” <i>Web-Archiving / Ukraine Accountability</i>	AUGUST 2022 <i>Virtual</i>
“WAYBACK MACHINE FOR LEGAL USE CASES” <i>AALL Annual Meeting and Conference</i>	JULY 2022 <i>Denver, CO</i>
“MAKING THE MOST OF ALL OUR BEST IDEAS...” <i>Conference on Academic Library Management</i>	APRIL 2022 <i>Virtual</i>
“COLLABORATIVE, SELF-GOVERNED, SECURE DIGITAL PRESERVATION...” <i>CoSA State Electronic Records Initiative Webinar</i>	MARCH 2019 <i>Virtual</i>
“SYSTEMS TO STEM GOVERNMENT THREATS...” <i>National Digital Stewardship Alliance Digital Preservation</i>	OCTOBER 2017 <i>Pittsburgh, PA</i>
“UNDERSTANDING LEGAL USE CASES FOR WEB ARCHIVES” <i>IIPC Web Archiving Conference</i>	JUNE 2017 <i>London, UK</i>
“CLOCKSS, LOCKSS, AND THE ‘LONG TAIL’: PRESERVING...” <i>Center for Research Libraries Webinar</i>	DECEMBER 2016 <i>Stanford, CA</i>
“COLLECTION DEVELOPMENT GUIDANCE FOR SELECTIVE WEB ARCHIVING” <i>Archive-It Partner Meeting</i>	AUGUST 2016 <i>Atlanta, GA</i>

MEDIA

- *A Brief Primer on Web-Archived Evidence* by Nicholas Taylor, Law360, 7 June 2023. Author.
- *How Archivists Could Stop Deepfakes from Rewriting History* by Melanie Ehrenkranz, Gizmodo, 16 October 2018. Quoted contributor.
- *Want to count the times he said ‘Make Mexico pay’? San Francisco archive can help* by Katherine Seligman, The Sacramento Bee, 2 April 2017. Quoted contributor.
- *The Cobweb: Can the Internet be archived?* by Jill Lepore, The New Yorker, 26 January 2015. Quoted contributor.
- *First Website Ever Made in US Brought to Light in Digital Archaeology Find* by Andy Stern, The Speaker, 11 November 2014. Quoted contributor.

SELECTED VOLUNTEER SERVICE

PLANTING LEADER <i>Canopy</i> Lead small teams of volunteers in tree plantings around the San Francisco Bay Area.	SEPTEMBER 2014 – OCTOBER 2019 <i>San Francisco Bay Area</i>
CITIZEN FORESTER <i>Casey Trees</i> Lead small teams of volunteers in tree plantings and stewardship of the city’s green infrastructure. Researched green initiatives for stormwater runoff management to inform municipal policy recommendations. Participated in classroom and field training.	MARCH 2008 – APRIL 2011 <i>Washington, DC</i>

Kate Goddard

[REDACTED]
Santa Fe, NM 87507

[REDACTED] | [REDACTED]
November 10, 2025

Santa Fe Public Library Advisory Board

Santa Fe, New Mexico

Dear Members of the Santa Fe Public Library Advisory Board,

I am writing to express my interest in serving on the Santa Fe Public Library Advisory Board. As a long-time advocate for equitable access to learning opportunities, I would be honored to contribute my experience in education, program management, and civic engagement to support the library's mission of fostering literacy and lifelong learning across Santa Fe that honors our city's unique cultural heritage and traditions.

For more than twenty years, I have worked on national and community-based initiatives that centered on connecting people, ideas, and resources to expand access to opportunities. As a Project Director at Education Development Center (EDC), I currently lead a national initiative funded by the Centers for Disease Control and Prevention to support state agencies, districts, and community organizations in implementing evidence-based practices that promote the health and well-being of youth and staff in afterschool programs. My prior experience includes directing technical assistance efforts for the Office of Child Care and the National Science Foundation as well as managing community collaborations with libraries, youth development programs, and service institutions.

Libraries have always been a vital thread in my work. Early in my career, I partnered with city libraries, museums, and community centers to develop youth media programs, experiences that deepened my appreciation for libraries as inclusive spaces that bridge opportunity gaps. I bring both strategic and hands-on experience with program design, community collaboration, and capacity building—skills I believe align well with the Advisory Board's role in shaping responsive library services for Santa Fe residents.

I would be delighted to bring my perspective as an educator, project leader, and community advocate to the Board. I am especially interested in supporting initiatives that connect youth and families to learning experiences, technology access, and civic engagement through the library system.

Thank you for considering my application. I would welcome the opportunity to contribute to the continued success and vitality of Santa Fe's public libraries.

Warm regards,
Kate Goddard

Kate Goddard

[REDACTED], Santa Fe, NM 87507 [REDACTED]
[REDACTED] | [REDACTED]

Overview

Project manager with 17 years' experience developing and facilitating professional development at the national, regional, state, and local level for a range of audiences, including out-of-school time (OST) professionals, teachers, intermediary partners, and state agency staff. Expertise in informal education and designing and supporting programs that elevate inquiry as a tool of youth empowerment in a range of settings, including community-based youth development organizations, afterschool programs, science learning centers, and libraries. Experienced curriculum and course content creator, developing materials that support educators with elevating positive youth development to improve the quality of OST.

Education

University of Illinois, Urbana-Champaign, IL	Psychology	BS, 2002
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Selected Professional Experience

Education Development Center, Inc. (2008 – Present)

Project Director, *Collaborative for Advancing Health Experiences in Out-of-School Time (CAHE-OST) (2022-present)*. Direct a national initiative, funded by Centers for Disease Control and Prevention (CDC), to support CDC-funded state agencies, districts, schools, and out-of-school time programs with implementing and evaluating evidence-based health equity policies, practices, and programs through the delivery of professional development and tailored technical assistance.

Associate Director of Training and Technical Assistance, *National Center on Afterschool and Summer Enrichment (NCASE) (2015 – 2025)*. Served on the training and technical assistance (TA) management team to design and deliver TA to state, territory, and Tribal Child Care and Development Fund lead agencies and their networks, which include the statewide afterschool networks, state and local education agencies, provider associations, and child care resource and referral agencies.

Project Director, *National Science Foundation's Inclusion across the Nation of Communities of Learners of Underrepresented Discoverers in Engineering and Science (NSF INCLUDES) (2017-2019)*. Led the development of the training and technical assistance plan and managed the team that supported NSF INCLUDES grantees who are working to scale up proven approaches for providing access to groups historically underrepresented populations in STEM education and careers. Launched the NSF INCLUDES National Network online community to facilitate collaboration across the network and increase capacity of network members to implement and influence systemic change.

Training and Technical Assistance Associate, *Adobe Youth Voices (AYV) (2008-2016).*

Consulted on the design, approach, and implementation of the Adobe Foundation's high-profile philanthropic initiative Adobe Youth Voices (AYV). Led efforts to scale program internationally, which included collaborating with and managing 18 network partner organizations that delivered the program in 60 countries. Project lead on the launch and build-out of the AYV online educator community, designed to disseminate resources and build a community of practice. Lead developer of the AYV online training that trained over 3,500 educators in the core principles of the program, which included overseeing the translation and facilitation of the training into four languages.

Training and Technical Assistance Associate, *ITEST Conferences (2010 & 2011).*

Coordinated event logistics and participated on the planning committee for two National Science Foundation convenings: ITEST Conference Event: Defining an Afterschool Research Agenda and ITEST Convening: Advancing Research on Youth Motivation in STEM.

EdLab Group, Seattle, WA

Outreach Manager, *National Girls Collaborative Project (NGCP), STEM Learning and Research Center (STELAR), The Connector (2013–2014).* Developed the outreach strategy for the National Science Foundation funded projects, NGCP and STELAR, that both have the goal of broadening participation in STEM. Led targeted outreach activities, such as social media, conference presentations, partnerships, and training events to elevate project outcomes, share exemplary resources, and increase engagement with new audiences. Project manager for The Connector, an online community portal designed to connect families to local STEM opportunities and to facilitate collaboration among STEM education programs.

Community Technology Empowerment Project AmeriCorps, Minneapolis, MN

Co-Director, (2006–2008). Managed the selection and oversight of the 20 non-profit organizations and agencies where AmeriCorps members were placed. Organizations included state workforce development agencies, city libraries, public housing institutions, and community-based organizations. Supervised 25 CTEP AmeriCorps members, which required extensive monitoring of service hours applied to training, civic engagement, and service. Worked with organizations to ensure AmeriCorps members were successful in their year of service that included hosting an annual training with site representatives, quarterly meetings, and site visits.

Professional Experience

Project Director, Education Development Center, Inc., 2008–present

Outreach Manager, EdLab Group, 2013–2014

Co-Director, Community Technology Empowerment Project AmeriCorps, 2006–2008

Program Manager/Instructor, Science Museum of Minnesota, 2005-2008

Program Assistant, Phillips Community Television, 2006-2007

Manager of Media Education Programs, Deproduction, 2004-2005

Teen Program Coordinator, Girls Incorporated of Metro Denver, 2002-2004