



City of Santa Fe, New Mexico

200 Lincoln Avenue, P.O. Box 909, Santa Fe, N.M. 87504-0909

www.santafenm.gov

Alan Webber, Mayor

Councilors:

Signe I. Lindell, Mayor Pro Tem, District 1

Alma G. Castro, District 1

Michael J. Garcia, District 2

Carol Romero-Wirth, District 2

Lee Garcia, District 3

Pilar F.H. Faulkner, District 3

Jamie Cassutt, District 4

Amanda Chavez, District 4

DATE: August 20, 2025

TO: Finance Committee, Public Works and Utilities, and Governing Body

FROM: Jimmy Gunn, Interim Airport Director JG

VIA: Paulette Ortiz, Grant Administrator *PO*
Erika Lujan

ITEM AND ISSUE:

Request For Approval to Accept the New Mexico Department of Transportation Aviation Division Grant # SAF-26-01 in the Amount of \$1,000,000 for Rural Air Service Enhancement.

1. Request For Approval of a Budget Amendment Resolution (BAR) in the Total Amount of \$1,000,000 to Increase Grants and Services using New Mexico Department of Transportation Aviation Division Funding for the Rural Air Service Enhancement.

(Jimmy Gunn, Interim Airport Director, jdgunn@santafenm.gov; Paulette Ortiz Grant Administrator, pkortiz@santafenm.gov)

BACKGROUND AND SUMMARY:

The New Mexico Department of Transportation Aviation Division has awarded Grant # SAF-26-01 in the Amount of \$1,000,000 for Rural Air Service Enhancement.

ACTION:

Approval to Accept the New Mexico Department of Transportation Aviation Division Grant # SAF-26-01 in the Amount of \$1,000,000 for Rural Air Service Enhancement.

1. Approval of a Budget Amendment Resolution (BAR) in the Total Amount of \$1,000,000 to Increase Grant and Services using New Mexico Department of Transportation Aviation Division Funding for the Rural Air Service Enhancement.

COMMITTEE REVIEW:

Public Works & Utilities: 09/02/2025

Finance Committee: 09/08/2025

Governing Body: 09/10/2025

A-1371

Updated: 12/2021

Aviation

**NEW MEXICO DEPARTMENT OF TRANSPORTATION
RURAL AIR SERVICE ENHANCEMENT GRANT AGREEMENT**



Project No.	SAF-26-01
Contract No.	
Vendor No.	0000054360

This AGREEMENT is between (Sponsor) and the State of New Mexico, acting through the Department of Transportation Aviation Division (Division), for the purpose of carrying out the provisions of NMSA 1978, Section 64-1-13.1, of the Aviation Act ("Act") and the Municipal Airport Law of 1978 (NMSA 1978, Section 3-39-1 et seq.).

RECITALS

WHEREAS, pursuant to NMSA 1978, Section 64-6-1 and Rule 18 NMAC 11.3 the Division is responsible for administering the Rural Air Service Enhancement program (RASE) to support regional air transportation services; and,

WHEREAS, (Sponsor) has requested a grant to participate in the Rural Air Service Enhancement Program.

THEREFORE, in consideration of the covenants contained herein, THE PARTIES AGREE AS FOLLOWS:

SECTION ONE - PURPOSE:

The purpose of this Agreement is to provide a grant to the Sponsor to support regional air transportation services (Project) pursuant to the Rural Air Service Enhancement Program and to state the terms, conditions, and mutual understandings of the Parties to this Agreement.

Attached as Exhibit A is the (Project) procurement cooperatively procured through the competitive proposal process as required by the New Mexico Procurement Code, NMSA 1978, Sections 13-1-28 et seq.

SECTION TWO - PROJECT FUNDING:

1. The Division agrees to pay as the State's share % of the Sponsor's allowable costs for operation of the procured air service.

2. The maximum obligation of the Division under this Grant Agreement shall be \$. The Sponsor shall be responsible for any sums that exceed this amount.

SECTION THREE – METHOD OF PAYMENT - REIMBURSEMENT:

Funds expended by the Sponsor in accordance with the terms of this Agreement shall be reimbursed by the Division to the Sponsor on a form provided by the Division. Interim reimbursement requests shall include the form provided by the Division requesting the amount and be accompanied by invoices paid by the Sponsor and proof of payment by the Sponsor for the invoices. Proof of payment may be canceled checks or formal ledger entries.

SECTION FOUR - SPONSOR SHALL:

1. Assume responsibility for the performance of the purpose as described in SECTION ONE.

2. Provide a representative from its organization who shall serve as the single point of contact for the Division.

3. Make no changes in purpose of the (RASE) Project without written approval of the Division.

4. Ensure that airline services are cooperatively procured through the competitive proposal process as required by the New Mexico Procurement Code, NMSA 1978, Sections 13-1-28 et seq.

5. Ensure that aircraft, services and operations in the Project conform to the most up to date safety standards prescribed by the Federal Aviation Administration to the fullest extent required by law, require the procured airline to indemnify and hold harmless the Sponsor and the State of New Mexico for all claims, damages, and liability or potential liability (including but not limited to attorney fees, court costs and the cost of appellate proceedings) arising out

of or resulting from the negligent, act, errors or omissions of the airline, its agents, subcontractors, or employees in the operation of the procured air service.

6. Take all steps, including litigation if necessary, to recover State funds spent fraudulently, wastefully, or in violation of State statutes, or misused in any other manner on any project upon which State funds have been expended. For the purposes of this Grant Agreement, the term "State funds" means funds, however used or disbursed by the Sponsor, that were paid by the Division pursuant to this Grant Agreement. The Sponsor shall obtain the approval of the Division as to any determination of the amount of the State share of such funds. It shall return the recovered State share, including funds recovered by settlement, order, or judgment, to the Division. It shall furnish to the Division, upon request, all documents and records pertaining to the determination of the amount of the State share of any settlement, litigation, negotiation, or the efforts taken to recover such funds. All settlements or other final dispositions by the Sponsor, in court or otherwise, involving the recovery of such State share shall be approved in advance by the Division.

7. The Sponsor's acceptance of the Offer, and ratification and adoption of the terms and conditions contained herein shall be evidenced by execution of this Grant Agreement, constituting the contractual obligations and rights of the Division and the Sponsor with respect to the accomplishment of the Project in accordance with all of the State's applicable laws and rules and in compliance with the assurances and conditions as provided herein. This Grant Agreement shall become effective upon the Sponsor's acceptance of the Offer and upon complete execution of this Agreement by all parties.

SECTION FIVE - COMPLIANCE WITH LAW:

The Sponsor shall comply with all Federal, State, and local laws and ordinances applicable to the work called for herein.

SECTION SIX - EQUAL OPPORTUNITY COMPLIANCE:

The Sponsor agrees to abide by all Federal and State Laws and rules and regulations, and executive orders of the Governor of the State of New Mexico, pertaining to equal employment opportunity. In accordance with all such laws and rules and regulations, and executive orders of the Governor of the State of New Mexico, the Sponsor agrees to assure that no person in the United States shall, on the grounds of race, religion, color, national origin, ancestry, sex, sexual preference, age, or handicap be excluded from employment with or participation in, be denied the

benefits of, or be otherwise subjected to discrimination under any program or activity performed under this Agreement. If the Sponsor is found to be not in compliance with these requirements during the life of the Agreement the Sponsor agrees to take appropriate steps to correct these deficiencies.

SECTION SEVEN – CIVIL RIGHTS LAWS AND REGULATIONS COMPLIANCE:

The Division and Sponsor shall comply with all federal, state, and local laws and ordinances applicable to the work called for herein. The Division and Sponsor further agree to operate under and be controlled by Title VI and Title VII of the Civil Rights Act of 1964, the Age Discrimination Employment Act, the Americans with Disabilities Act of 1990, the Environmental Justice Act of 1994, the Civil Rights Restoration Act of 1987, the New Mexico Human Rights Act, and Executive Order No. 11246 entitled “Equal Employment Opportunity,” as amended by Executive Order 11375 and as supplemented by the Department of Labor regulations (41 CFR 60). Accordingly 49 CFR 21 is applicable to this Agreement and incorporated herein by reference.

SECTION EIGHT - THIRD PARTY BENEFICIARY CLAUSE:

This Agreement is not intended by any of the provisions of any part of the Agreement to create in the public, or any member thereof, a third party beneficiary or to authorize anyone not a party to the Agreement to maintain a suit for wrongful death, bodily and/or personal injury to person, damage to property, and/or any other claim(s) whatsoever pursuant to the provisions of this Agreement.

SECTION NINE - NEW MEXICO TORT CLAIMS ACT:

By entering into this Agreement, neither party shall be responsible for liability incurred as a result of the other party’s acts or omissions in connection with this Agreement. Any liability incurred in connection with this Agreement is subject to the immunities and limitations of the New Mexico Tort Claims Act, Sections 41-4-1, et seq., NMSA 1978, as amended. This paragraph is intended only to define the liabilities between the parties hereto and it is not intended to modify, in any way, the parties’ liabilities as governed by common law or the New Mexico Tort Claims Act. The Sponsor and its “public employees” as defined in the New Mexico Tort Claims Act, and the Department and its “public employees” as defined in the New Mexico Tort Claims Act, do not waive sovereign immunity, do not waive any defense and/or do not waive any limitation of liability pursuant to law. No provision in this Agreement modifies and/or waives any provision of the New Mexico Tort Claims Act.

SECTION TEN - ACCOUNTABILITY OF RECEIPTS AND DISBURSEMENTS:

There shall be strict accountability for all receipts and disbursements relating hereto. The Sponsor shall maintain all records and documents relative to this Agreement for a minimum of three (3) years after final payment under this Agreement. The Sponsor shall furnish the Division or State Auditor, upon demand, all records relevant to this Agreement and allow them the right to audit all records which support the terms of this Agreement.

SECTION ELEVEN - AUTHORIZATION OF EXPENDITURES:

The terms of this Agreement are contingent upon sufficient appropriations and authorizations being made by the Legislature of New Mexico for the performance of this Agreement. If sufficient appropriations and authorizations are not made by the State Legislature this Agreement shall terminate upon written notice given by the Division to the Sponsor. The Division is expressly not committed to the expenditure of any funds until such time, as they are programmed, budgeted, encumbered and approved for expenditure by the Division. The Division's decision as to whether its funds are sufficient for the fulfillment of this Agreement shall be final.

SECTION TWELVE - TERMINATION:

This Agreement shall expire two years from the date of execution by all parties hereto. Neither party shall have any obligation under this Agreement after said date. If the Sponsor fails to comply with any provisions of this Agreement the Division has the option to terminate this Agreement. By such termination neither party may nullify obligations already incurred for performance or failure to perform prior to termination of the Agreement.

SECTION THIRTEEN - TERMS OF THIS AGREEMENT:

This Agreement incorporates all the agreements, covenants, and understandings between the parties hereto concerning the subject matter hereof, and all such covenants, agreements and understandings have been merged into this written Agreement. No prior agreement or understandings, verbal or otherwise, by parties or their agents shall be valid or enforceable unless embodied in this Agreement. The terms of this Agreement are lawful; performance of all duties and obligations herein shall conform with and do not contravene any State, local, or Federal statutes, regulations, rules, or ordinances.

SECTION FOURTEEN - EXECUTION OF AGREEMENT:

The Agreement shall not take effect until executed by all of the parties hereto.

SECTION FIFTEEN - SEVERABILITY:

In the event that any portion of this contract is determined to be void, unconstitutional, or otherwise unenforceable, the remainder of this contract shall remain in full force and effect.

SECTION SIXTEEN - AMENDMENT:

This Agreement shall not be altered, modified, or amended except by an instrument in writing and executed by the parties hereto.

IN WITNESS WHEREOF , the Parties hereto have executed this Agreement the day and year hereinafter first written.

Recommended by AVIATION DIVISION

Approved by the NEW MEXICO DEPARTMENT OF TRANSPORTATION

By: _____
Director or Designee

By: _____
Cabinet Secretary or Designee

Date: _____

Date: _____

Approved as to form and legal sufficiency By the Department's Office of General Counsel

Signed by:

John Newell
Deputy General Counsel
2750CFC-1625D488
By: _____
Assistant General Counsel

Date: 07/30/25

Alan Webber

Name of Sponsor

By: _____
Sponsor's Designated Official Representative
Title: Mayor

ATTEST:

ANDRÉA SALAZAR, CITY CLERK

CITY ATTORNEY'S OFFICE:

Kevin L. Nault
Kevin L. Nault (Aug 19, 2025 13:39:26 MDT)

ASSISTANT CITY ATTORNEY

APPROVED FOR FINANCES:

Emily K. Oster

EMILY OSTER, FINANCE DIRECTOR

ATTACHMENT A – PROPOSAL COVER PAGE, DECLARATION, AND CHECKLIST

The Offeror should complete and submit this Attachment. The following documents are required for this RFP (please mark off each document to acknowledge that you have completed and submitted the document in the proper format):

- Attachment A Proposal Cover Page, Declaration & Checklist
- Attachment B Campaign Contribution Disclosure Form
- Attachment C Conflict of Interest
- Attachment D Non-collusion Affidavit
- Attachment E Key Personnel Lead Form
- Attachment F Project Cost Proposal Form
- Attachment G Project Capability Submittal (LE, RA, VA) Checklist and Format
- Attachment G (1) Level of Expertise (LE) Plan & Mandatory Specifications
- Attachment G (2) Value Added (VA) Plan
- Attachment H Reference List

25162
RFP #

(682) 278-1741
Phone Number

American Airlines
Company Name

1 Skyview Dr.
Mailing Address

13-1502798
FEIN

Ft. Worth, TX 76155 USA
City and Country

NMBTIN (fka CRS)

2. Identify the individual(s) authorized by the organization to (A) contractually obligate, (B) negotiate, and/or (C) clarify/respond to queries on behalf of this Offeror:

	A Contractually Obligate	B Negotiate*	C Clarify/Respond to Queries*
Name	Brian Znotins	Mitch Goodman	Mitch Goodman
Title	Sr. Vice President	Sr. Manager	Sr. Manager
Email	Brian.znotins@aa.com	Mitchell.goodman@aa.com	Mitchell.goodman@aa.com
Telephone	(682) 278-6458	(682) 278-1741	(682) 278-1741

* If the individual identified in Column A also performs the functions identified in Columns B & C, then no response is required for those Columns. If separate individuals perform the functions in Columns B and/or C, they should be identified.

X No subcontractors will be used in the performance of any resultant contract, OR
 The following subcontractors will be used in the performance of any resultant contract:

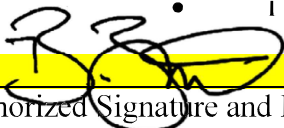
(Attach extra sheets, as needed)

4. Describe any relationship with any entity (such as the City of Santa Fe, State Agency, reseller, etc. that is not a subcontractor(s) listed in #3 above), if any, which will be used in the performance of any resultant contract. (N/A, None, Does not apply, etc. are acceptable responses to this item.)

(Attach extra sheets, as needed)

By signing the form below, the Authorized Signatory attests to the accuracy and veracity of the information provided on this form, and explicitly acknowledges the following:

- On behalf of the submitting-organization identified in item #1, above, I accept the Conditions Governing this RFP;
- I concur that submission of our proposal constitutes acceptance of the Evaluation Factors and Draft Contract contained in this RFP; and
- I acknowledge receipt of all amendments to this RFP, if any.

 _____ May 30 , 2025 _____
 Authorized Signature and Date (Should be signed by the individual identified in item #2.A, above.)

ATTACHMENT B - CAMPAIGN CONTRIBUTION DISCLOSURE FORM

Pursuant to NMSA 1978, Sections 13-1-28, and 13-1-191.1, a prospective contractor subject to this section shall disclose all campaign contributions given by the prospective contractor or a family member or representative of the prospective contractor to an applicable public official of the state or a local public body during the two years prior to the date on which a proposal is submitted or, in the case of a sole source or small purchase contract, the two years prior to the date on which the contractor signs the contract, if the aggregate total of contributions given by the prospective contractor or a family member or representative of the prospective contractor to the public official exceeds two hundred fifty dollars (\$250) over the two-year period. A prospective contractor submitting a disclosure statement pursuant to this section who has not contributed to an applicable public official, whose family members have not contributed to an applicable public official or whose representatives have not contributed to an applicable public official shall make a statement that no contribution was made.

A prospective contractor or a family member or representative of the prospective contractor shall not give a campaign contribution or other thing of value to an applicable public official or the applicable public official's employees during the pendency of the procurement process or during the pendency of negotiations for a sole source or small purchase contract.

Furthermore, a solicitation or proposed award for a proposed contract may be canceled pursuant to NMSA 1978, Section [13-1-181](#) or a contract that is executed may be ratified or terminated pursuant to NMSA 1978, Section [13-1-182](#) if a prospective contractor fails to submit a fully completed disclosure statement pursuant to this section; or a prospective contractor or family member or representative of the prospective contractor gives a campaign contribution or other thing of value to an applicable public official or the applicable public official's employees during the pendency of the procurement process.

The state agency or local public body that procures the services or items of tangible personal property shall indicate on the form the name or names of every applicable public official, if any, for which disclosure is required by a prospective contractor.

THIS FORM MUST BE INCLUDED IN THE RFP AND MUST BE SUBMITTED BY ANY OFFEROR WHETHER OR NOT THEY, THEIR FAMILY MEMBER, OR THEIR REPRESENTATIVE HAS MADE ANY CONTRIBUTIONS SUBJECT TO DISCLOSURE.

The following definitions apply:

“Applicable public official” means a person elected to an office or a person appointed to complete a term of an elected office, who has the authority to award or influence the award of the contract for which the prospective contractor is submitting a competitive sealed proposal or who has the authority to negotiate a sole source or small purchase contract that may be awarded without submission of a sealed competitive proposal.

“Campaign Contribution” means a gift, subscription, loan, advance or deposit of money, or other thing of value, including the estimated value of an in-kind contribution, that is made to or received by an applicable public official, or any person authorized to raise, collect, or expend contributions on that official's behalf for the purpose of electing the official to statewide or local office. “Campaign Contribution” includes the payment of a debt incurred in an election campaign but does not include the value of services provided without compensation or unreimbursed travel or other personal expenses of individuals who volunteer a portion or all of

their time on behalf of a candidate or political committee, nor does it include the administrative or solicitation expenses of a political committee that are paid by an organization that sponsors the committee.

“**Family member**” means a spouse, father, mother, child, father-in-law, mother-in-law, daughter-in-law or son-in-law of (a) a prospective contractor, if the prospective contractor is a natural person; or (b) an owner of a prospective contractor.

“**Pendency of the procurement process**” means the time between the public notice of the RFP and ending with the award of the contract or the cancellation of the RFP.

“**Prospective contractor**” means a person or business that is subject to the competitive sealed proposal process set forth in NMSA 1978, Sections 13-1-28 through 13-1-199.

“**Representative of a prospective contractor**” means an officer or director of a corporation, a member or manager of a limited liability corporation, a partner of a partnership or a trustee of a trust of the prospective contractor.

Name(s) of Applicable Public Official(s) if any: _____

- Alan Webber, Mayor
- Councilor Signe I. Lindell, District 1, Pro Tem
- Councilor Alma Castro, District 1
- Councilor Carol Romero-Wirth, District 2
- Councilor Michael Garcia, District 2
- Councilor Lee Garcia, District 3
- Councilor Pilar F.H. Faulkner, District 3
- Councilor Amanda Chavez, District 4
- Councilor Jamie Cassutt, District 4

DISCLOSURE OF CONTRIBUTIONS BY PROSPECTIVE CONTRACTOR:

Contribution Made By: _____

Relation to Prospective Contractor: _____

Date Contribution(s) Made: _____

Amount(s) of Contribution(s) _____

Nature of Contribution(s) _____

Purpose of Contribution(s) _____

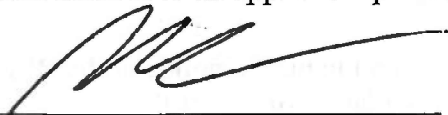
(Attach extra pages if necessary)

Signature Date

Title (position)

--OR--

NO CONTRIBUTIONS IN THE AGGREGATE TOTAL OVER TWO HUNDRED FIFTY DOLLARS (\$250) WERE MADE to an applicable public official by me, a family member or representative.



Signature

5/30/25
Date

Sr. Manager
Title (Position)

ATTACHMENT C - CONFLICT OF INTEREST STATEMENT

Complete, sign, and return with your proposal.

The City of Santa Fe policy is to prevent personal or organizational conflict of interest, or the appearance of such conflict of interest, in the award and administration of City contracts and Purchase Orders.

The Offeror shall comply with all applicable provisions of the Governmental Conduct Act, NMSA 1978, Section 10-16 et seq and include a full disclosure of all potential organization conflicts of interest in the Proposal.

In addition to the authorized representative, all key personnel shall also complete the Conflict-of-Interest Form below certifying that the entity has read and understands the City's policy regarding conflict of interest. Each key personnel must also certify that there is no conflict of interest in connection to this RFP and/or resultant contract. If there is a conflict with the Project, then the authorized representative and known key personnel needs to describe the conflict.

The Offeror agrees that, if after award, an organizational conflict of interest is discovered, the authorized representative makes an immediate and full written disclosure to the City that includes a description of the action taken to avoid or mitigate such conflicts. If an organizational conflict of interest is determined to exist, the City may, at its discretion, cancel the contract. If Offeror's personnel was aware of an organizational conflict of interest prior to the award of the contract and did not disclose the conflict to the City, the City may terminate the contract for default.

The City may disqualify an Offeror if any of its key personnel belong to more than one Submitter organization/firm.

I, Mitchell Goodman certify that I/We have no personal or financial interests and no present employment or activity which would be incompatible with this firm's participation in any activity related to the RFP or execution of the awarded as a result of this RFP. For the duration of this firm's involvement in the resultant contract, this firm agrees not to accept any gift, benefit, gratuity or consideration, or begin a personal or financial interest in a party who is proposing or associated with an or Offeror on the contract.

I certify that this firm will keep all procurement and contract information confidential and secure. This organization will not copy, give, or otherwise disclose such information to any other person unless the City of Santa Fe has on file a confidentiality agreement signed by the other person, and the disclosure is authorized and necessary to the contract. I understand that if this firm leaves this agreement before it ends, this firm must keep all contract information confidential. I agree to follow any instructions provided by the City relating to the confidentiality of the contract information. I fully understand that any unauthorized disclosure made by this firm may be a basis for civil or criminal penalties. I agree to advise the CPO, via email, purchasing@santafenm.gov immediately in the event that I or another person within this organization either learn or have reason to believe that any person who has access to confidential information has or intends to disclose that information in violation of this agreement.

This statement must be fully completed and signed by an authorized representative.

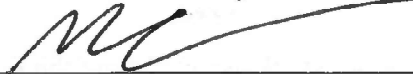
Company Name: American Airlines

Authorized Representative/Title: Sr. Manager

Phone Number: (682) 278-1741

Fax Number: N/A

Email Address: mitchell.goodman@aa.com

Signature: 

Date: 5/30/25

The above information is subject to verification by the City of Santa Fe. If the City finds a misrepresentation, the proposal may be automatically disqualified from the procurement process or the contract may be canceled.

ATTACHMENT D - NON-COLLUSION AFFIDAVIT

Complete, sign, and return with your proposal.

I hereby affirm that: I am the Sr. Manager (insert title) and the duly authorized representative of American Airlines (insert organization's name) whose address is 1 Skyview Dr. Ft. Worth, TX 76155. And, that I possess the legal authority to make this affidavit on behalf of myself and the firm for which I am acting.

I affirm:

1. I am fully informed respecting the preparation and contents of the attached proposal and of all pertinent circumstances respecting such proposal.
2. Such proposal is genuine and is not a collusive or sham proposal.
3. Neither the said Offeror nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, has in any way colluded, conspired, connived or agreed, directly or indirectly with any Offeror, firm or person to submit a collusive or sham proposal in connection with the Contract for which the attached proposal has been submitted or to refrain from offering a proposal in connection with the Contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Offeror, firm or person to fix the price or prices in the attached proposal or of any other Offeror, or to fix any overhead, profit or cost element of the proposal or the offer price of any other Offeror, or to secure through any collusion, conspiracy, connivance or unlawful agreement any advantage against the Mayor and Council of City of Santa Fe, New Mexico or any person interested in the proposed Contract; and
4. The price or prices quoted in the attached proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Offeror or any of its agents, representatives, owners, employees, or parties in interest, including this affiant. I do solemnly declare and affirm under the penalties of perjury that the contents of this affidavit are true and correct.

Signature 

Printed Name Mitchell Goodman

Title Sr. Manager, Network Planning

Date 5/30/25

ATTACHMENT E – KEY PERSONNEL LEAD FORM

Offeror Key Personnel Lead:

Mitchell Goodman

ATTACHMENT F - PROJECT COST PROPOSAL FORM

Offerors should complete all applicable sections of this Cost Proposal Form. The figures and information submitted herein are for informational purposes only and shall not be considered in the evaluation or scoring of proposals.

Section 1: Requested Financial Support

Cost Element	Description	Amount (USD)
Minimum Revenue Guarantee (MRG)	Requested total MRG for the first 12 months of service	\$1,800,000
Marketing & Advertising Support	Requested contribution toward promotional campaigns (joint or separate)	\$50,000
Fee Waivers	Estimated value of airport landing fees, gate fees, etc., requested to be waived	\$142,387
Ground Handling/Station Costs	Any station startup or staffing costs requested to be covered by the City	\$0
Other (specify):	_____	\$0
Total Requested Support	Sum of all above costs	\$1,992,387

Section 2: Airline Contributions

Cost Element	Description	Amount (USD)
Airline Investment	Amount the airline is contributing to startup operations	\$
Marketing Match	Funds airline will contribute toward cooperative marketing	\$0
Aircraft/Operations Support	Airline's internal funding for aircraft deployment and operational readiness	\$9,475,127
Other Contributions (specify):	_____	\$
Total Airline Contributions		\$9,475,127

Section 3: Operational Assumptions

Item	Details
Aircraft Type	CRJ-700
Seat Capacity per Flight	65
Weekly Round Trips Proposed	10 oneway departures; 5 round trips. Minimum.
Proposed Start Date	10/6/25
Average Fare (Estimate)	\$161
Break-even Load Factor	75 %
Expected Load Factor (Year 1)	60 %

Item	Details
Total Passengers Forecast (Year 1)	<u>28,470</u>

Section 4: Cost Narrative and Justification

Please attach a brief narrative (1–2 pages) describing:

- The rationale behind requested support levels
- The methodology used to calculate revenue and passenger estimates
- Risk-sharing strategies between the airline and the City
- How funding will be used to ensure long-term service sustainability

ATTACHMENT G – PROJECT CAPABILITY SUBMITTAL CHECKLIST AND FORMAT

The Offeror should complete and submit this checklist along with the Project Capability (PC) Submittal. Failing to answer or answering “No” to any of the questions below may result in disqualification.

1. Is your PC Submittal (attachments G1, & G2) included? Yes No
2. Do you understand that the contents of PC Submittal will become part of the Contract? Yes No
3. Do you understand that your Proposal may be disqualified if you fail to meet any of the above requirements? Yes No

ATTACHMENT G (1) – SCOPE/LEVEL OF EXPERTISE PLAN (SC/LE)

Instructions:

- Offerors **should use this template** to provide their project performance metrics for each requirement.
- Each reported metric **should be supported by a reference** listed in **Attachment H: Reference List**, with the corresponding reference number indicated in the "Ref #" column.
- Offerors may add additional performance metrics that differentiate their qualifications.
- **Offerors should NOT modify the prefilled sample data** for this section.

The **City of Santa Fe Sample** column provides reference figures based on anticipated project needs. Offerors should enter their actual experience metrics in the **Offeror’s Project Performance** column.

***Note: the instructions above may be deleted from this form to allow for more room to respond.**

Performance Metrics

Requirement	City of Santa Fe Sample	Offeror’s Project Performance	Ref #
# of years in operation	5	99	N/A
# of commercial flight contracts with regional airports nationwide	5	10	1
# of commercial flight contracts in New Mexico	1	0	N/A

Offerors may provide additional performance metrics that highlight their expertise. Each metric should be supported by a professional reference in **Attachment H**.

Additional Project Performance Metrics (Optional)

Additional Project Performance Criteria	Offeror’s Project Performance	Ref #

MANDATORY SPECIFICATIONS

In addition to completing the table above, Offerors are expected to provide clear, concise, and comprehensive responses to each mandatory specification below. The evaluation committee will score each criterion according to its relevance, quality, feasibility, and alignment with the objectives of the RFP. (Add additional pages as needed)

1. Executive Summary
2. Proposed route(s), schedule, and aircraft type
3. Service start-up plan and timeline
4. Airline qualifications and operating authority
5. Marketing and community engagement plan
6. Experience with similar markets and partnerships
7. Key performance indicators (KPIs) and success benchmarks

Evaluation Criteria:

1. **Executive Summary** – Offeror clearly identifies the proposal intent, key offerings, and value proposition
2. **Proposed Route(s), schedule, and aircraft type** – Offeror clearly demonstrates understanding of the service area, community needs and aircraft requirements.
3. **Service start-up plan and timeline** – Offeror identifies a realistic and detailed implementation timeline.
4. **Airline qualifications and operating authority** – Offeror clearly identifies regulatory compliance, safety record, operational capacity, and demonstrated capability to operate the proposed service.
5. **Marketing and Community Engagement Plan** – Offeror clearly identifies marketing plan, including strategies to stimulate demand, target key demographics, coordinate with local tourism partners, and use grant-funded promotion effectively.

6. **Experience with similar markets and partnerships** – Offeror clearly identifies relevant past experience operating in markets of similar size, demographics, geographic challenges, or service objectives, as well as their effectiveness in forming and sustaining partnerships.
7. **Key performance indicators (KDI's) and success benchmarks** – Offeror clearly describes the relevance of KPIs to the proposed service and operational goals

ATTACHMENT G (2) – VALUE ADDED PLAN (VA)

Instructions:

- Offerors **should use this template.**
- The Value-Added Plan should identify any **value-added options or ideas that may benefit the City.** The value-added claims should be prioritized (identify the most important claims first).
- The Offeror may add Value Added Claim rows to the table template
- Information supported by an indicated reference should have a corresponding reference listed in Attachment H: Reference List.
- Each value-added claim will provide a brief description, extra cost/delay, and impact which describes how it would affect the project in terms of cost, time and/or quality.

***Note: the instructions above and the example in table below may be deleted from this form.**

#	Value Added	Cost	Delay	Impact	Ref #
0	Example: Add something that is a good example of cutting edge in this industry: blockchain, AI, security, will get the project done more quickly, etc.	5%	0	Increased cost by 5%	1
1	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]
2	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]
3	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]
4	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]
5	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]
6	[Enter Description]	[Enter Cost/%]	[Enter]	[Enter Impact]	[#]

ATTACHMENT H – REFERENCE LIST

Instructions:

- Offerors **should use this template.**
- The Reference List’s “Ref #” should correlate with the references indicated on the Scope / Level of Expertise and Value-Added Plans.
- All references cited should have their Point of Contact (POC) readily available if follow-up questions or verification of project information and performance is required by City.
- Any References listed which are not readily available may be considered invalid in the scoring of the Scope / Level of Expertise and Value-Added Plans.

Ref #	Client Name	POC Name	Email	Phone	Project Cost	Duration
0	Example :Client A	POC Name A	A@gmail.com	(###) ### - ####	\$ 1,800,000	1/1/2020 - 5/1/2020
1	ATW Airport (Appleton, WI)	Abe Weber	aweber@atwai rport.com	-	\$750,000	6/5/2024- 6/4/2025
2	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
3	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
4	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
5	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
6	[Enter]	[Entcr]	[Enter]	[Enter]	[Enter]	[Enter]
7	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
8	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
9	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]
10	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]	[Enter]

ATTACHMENT J - DRAFT CONTRACT

The draft included in this Attachment represents the contract the City intends to use to make an award. The City of Santa Fe reserves the right to modify (as necessary) the draft prior to or during the award process. Draft Contract is attached separately.

The City's contract with the selected contractor will follow the City's standard format and include the terms in the Draft Contract. The City reserves the right to negotiate additional provisions. The RFP and the awarded proposal will be incorporated into the final contract.

Exceptions to contract terms are discouraged and may lead to rejection if they are deemed conditional, deficient, or require significant revisions. If an Offeror proposes changes, they must provide a separate document called Contract Edits, cite the specific sections of the Draft Contract they wish to modify, provide alternative language, and justify the proposed changes. General references to the Offeror's terms or complete substitutions of the Draft Contract are not allowed and will result in disqualification.

Offerors must submit any proposed modifications with their proposal, clearly identifying the affected sections of the Draft Contract. If no changes are proposed before selection, the Offeror agrees to the contract terms as stated. Contract negotiations will only address terms proposed during the RFP process and will not allow further amendments to the proposal.

American has submitted a draft contract template that is used for minimum revenue guarantees. The draft contract the City proposed does not contemplate many necessary details on calculation for the MRG, flight revenue, and operating specifics. American's draft contract address these items. It is attached as a separate document for review and iteration. American proposes that the City and American work to negotiate a contract suitable to both parties.

DocuSign Envelope ID: 31E3C186-115E-48B2-A291-8CE595016140

LAX-SAF RFP Submission

May 2025



American offers the nation's leading network



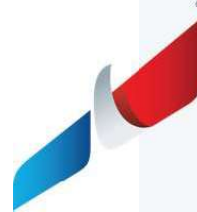
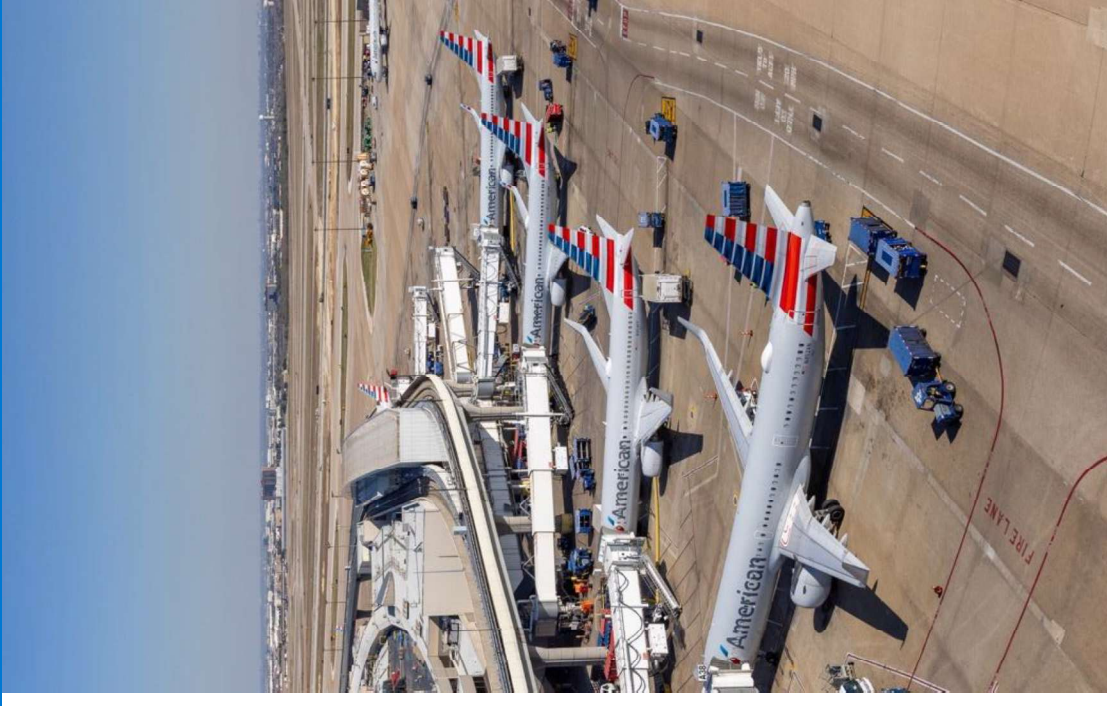
350+ Destinations



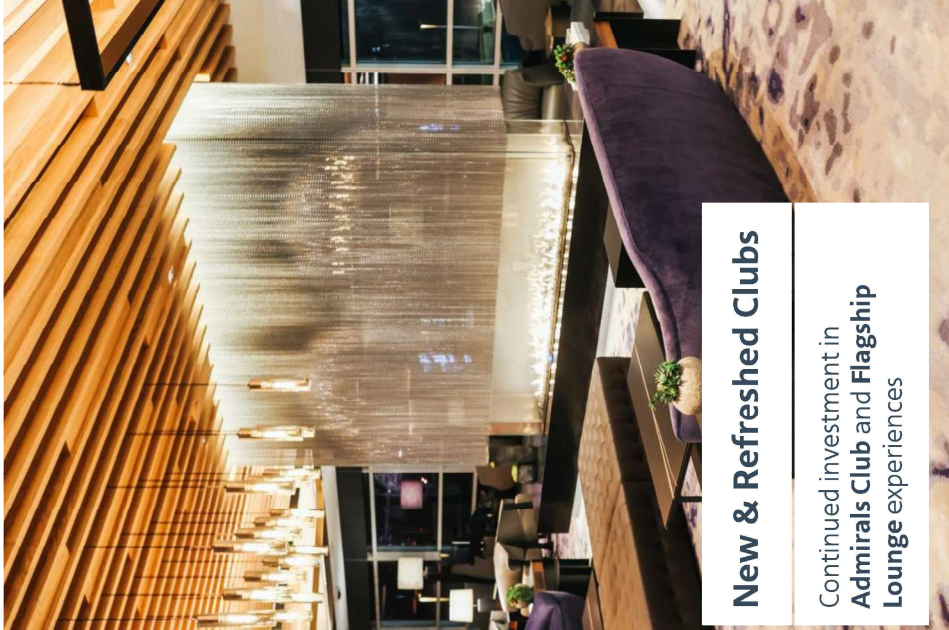
30,000 O&Ds
20% more than nearest competitor



840,000 Daily Seats
9% more than nearest competitor



Extensive network is complemented by a customer-centric mindset with recent investments in a better journey



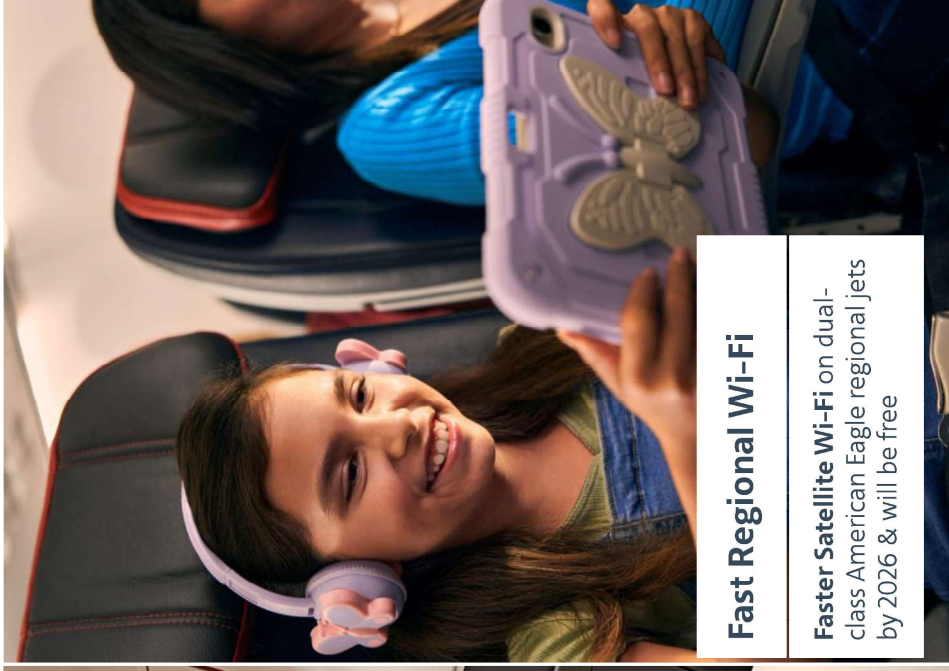
New & Refreshed Clubs

Continued investment in Admirals Club and Flagship Lounge experiences



New Long-haul Premium Interiors

Flagship Suite debuting on B787-9, B777-300, and A321XLR in 2025



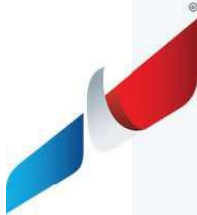
Fast Regional Wi-Fi

Faster Satellite Wi-Fi on dual-class American Eagle regional jets by 2026 & will be free

Proposal: AA would plan to operate LAX-SAF as a day turn on a CRJ-700

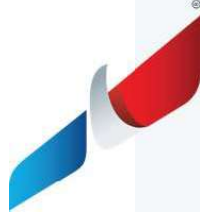
- This pattern would be similar to other markets where AA has found success, such as LAX-MSO or LAX-JAC
- American will initially load the schedule for daily service starting in October 2025
- Based on incoming bookings during weaker periods of the year, American may reduce service on poor days of week such as Tuesday or Wednesday in certain months. However, American will always maintain a minimum of 5 daily flights per week during the MRG contract term.

Dep Airport	Dep Time	Arv Airport	Arv Time	Equip
LAX	12:45	SAF	15:50	CRJ-700
SAF	16:20	LAX	17:30	CRJ-700



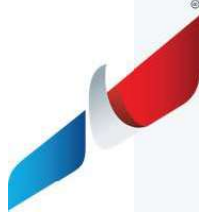
AA has a proud history of serving the state of New Mexico

- AA currently serves three markets in New Mexico, ABQ, ROW, SAF, across four different hubs



MRG agreements help lower the risk for AA, but we are only interested in markets we think can be successful long-term

- AA currently operates over 10 markets with minimum revenue guarantee subsidies, but have several more markets that started with a minimum revenue guarantee but no longer require the subsidy
- We view SAF as a long-term piece of our LAX network. The guarantee lowers our risk and assists with new market ramp up



Certificate Of Completion

Envelope Id: 31E3C186-115E-48B2-A291-8CE595016140	Status: Sent
Subject: Complete with Docusign: SAF-26-01 - RURAL AIR SERVICE ENHANCEMENT PROGRAM.pdf	
Source Envelope:	
Document Pages: 32	Signatures: 1
Certificate Pages: 5	Initials: 0
AutoNav: Enabled	Envelope Originator:
Envelopeld Stamping: Enabled	Daniel Moran
Time Zone: (UTC-07:00) Mountain Time (US & Canada)	1120 Cerrillos Rd.
	Santa Fe, NM 87505
	Dan.Moran@dot.nm.gov
	IP Address: 164.64.74.26

Record Tracking

Status: Original	Holder: Daniel Moran	Location: DocuSign
7/21/2025 12:27:49 PM	Dan.Moran@dot.nm.gov	
Security Appliance Status: Connected	Pool: StateLocal	
Storage Appliance Status: Connected	Pool: Department of Transportation	Location: Docusign

Signer Events

John Newell
 johnp.newell@dot.nm.gov
 Deputy General Counsel
 NMDOT
 Security Level: Email, Account Authentication (None)

Signature

Signed by:

 John Newell
 Deputy General Counsel
 C750CEC1625D488...
 Signature Adoption: Uploaded Signature Image
 Using IP Address: 164.64.74.23

Timestamp

Sent: 7/21/2025 12:38:54 PM
 Viewed: 7/30/2025 10:30:06 AM
 Signed: 7/30/2025 10:30:31 AM

Electronic Record and Signature Disclosure:

Not Offered via Docusign

Alan Webber
 amwebber@santafenm.gov
 Mayor
 Security Level: Email, Account Authentication (None)

Sent: 7/30/2025 10:30:33 AM
 Viewed: 8/4/2025 4:09:58 PM

Electronic Record and Signature Disclosure:

Accepted: 8/4/2025 4:09:58 PM
 ID: 0136f0f2-1816-4470-887c-60495588a4b0

Jessi Litz-Rowden
 jessi.litz-rowden@dot.nm.gov
 Security Level: Email, Account Authentication (None)

Electronic Record and Signature Disclosure:

Not Offered via Docusign

Ricky Serna
 Ricky.Serna@dot.nm.gov
 Security Level: Email, Account Authentication (None)

Electronic Record and Signature Disclosure:

Not Offered via Docusign

In Person Signer Events	Signature	Timestamp
Editor Delivery Events	Status	Timestamp
Agent Delivery Events	Status	Timestamp
Intermediary Delivery Events	Status	Timestamp

Certified Delivery Events	Status	Timestamp
---------------------------	--------	-----------

Carbon Copy Events	Status	Timestamp
--------------------	--------	-----------

Christina Lucero

Christina.Lucero3@dot.nm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

Jimmy D Gunn

jdgunn@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

James Garduno

jdgarduno@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

Erin McSherry

ekmcsherry@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

Emily Oster

ekoster@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

Kevin Nault

knault@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Accepted: 8/6/2024 8:20:07 AM
ID: 1defca10-114d-4980-882c-3621dc2a5eb4

Kelly Bynon

kabynon@santafenm.gov

Security Level: Email, Account Authentication
(None)

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

Witness Events	Signature	Timestamp
----------------	-----------	-----------

Notary Events	Signature	Timestamp
---------------	-----------	-----------

Envelope Summary Events	Status	Timestamps
-------------------------	--------	------------

Envelope Sent	Hashed/Encrypted	7/21/2025 12:38:54 PM
---------------	------------------	-----------------------

Payment Events	Status	Timestamps
----------------	--------	------------

Electronic Record and Signature Disclosure
--

ELECTRONIC RECORD AND SIGNATURE DISCLOSURE

From time to time, New Mexico Department of Transportation (we, us or Company) may be required by law to provide to you certain written notices or disclosures. Described below are the terms and conditions for providing to you such notices and disclosures electronically through the DocuSign system. Please read the information below carefully and thoroughly, and if you can access this information electronically to your satisfaction and agree to this Electronic Record and Signature Disclosure (ERSD), please confirm your agreement by selecting the check-box next to 'I agree to use electronic records and signatures' before clicking 'CONTINUE' within the DocuSign system.

Getting paper copies

At any time, you may request from us a paper copy of any record provided or made available electronically to you by us. You will have the ability to download and print documents we send to you through the DocuSign system during and immediately after the signing session and, if you elect to create a DocuSign account, you may access the documents for a limited period of time (usually 30 days) after such documents are first sent to you. After such time, if you wish for us to send you paper copies of any such documents from our office to you, you will be charged a \$0.00 per-page fee. You may request delivery of such paper copies from us by following the procedure described below.

Withdrawing your consent

If you decide to receive notices and disclosures from us electronically, you may at any time change your mind and tell us that thereafter you want to receive required notices and disclosures only in paper format. How you must inform us of your decision to receive future notices and disclosure in paper format and withdraw your consent to receive notices and disclosures electronically is described below.

Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. Further, you will no longer be able to use the DocuSign system to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through the DocuSign system all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact New Mexico Department of Transportation:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: Daniel.Garcia@doit.nm.gov

To advise New Mexico Department of Transportation of your new email address

To let us know of a change in your email address where we should send notices and disclosures electronically to you, you must send an email message to us at Daniel.Garcia@doit.nm.gov and in the body of such request you must state: your previous email address, your new email address. We do not require any other information from you to change your email address.

If you created a DocuSign account, you may update it with your new email address through your account preferences.

To request paper copies from New Mexico Department of Transportation

To request delivery from us of paper copies of the notices and disclosures previously provided by us to you electronically, you must send us an email to Daniel.Garcia@doit.nm.gov and in the body of such request you must state your email address, full name, mailing address, and telephone number. We will bill you for any fees at that time, if any.

To withdraw your consent with New Mexico Department of Transportation

To inform us that you no longer wish to receive future notices and disclosures in electronic format you may:

- i. decline to sign a document from within your signing session, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may;
- ii. send us an email to Daniel.Garcia@doit.nm.gov and in the body of such request you must state your email, full name, mailing address, and telephone number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

The minimum system requirements for using the DocuSign system may change over time. The current system requirements are found here: <https://support.docusign.com/guides/signer-guide-signing-system-requirements>.

Acknowledging your access and consent to receive and sign documents electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please confirm that you have read this ERSD, and (i) that you are able to print on paper or electronically save this ERSD for your future reference and access; or (ii) that you are able to email this ERSD to an email address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format as described herein, then select the check-box next to ‘I agree to use electronic records and signatures’ before clicking ‘CONTINUE’ within the DocuSign system.

By selecting the check-box next to ‘I agree to use electronic records and signatures’, you confirm that:

- You can access and read this Electronic Record and Signature Disclosure; and
- You can print on paper this Electronic Record and Signature Disclosure, or save or send this Electronic Record and Disclosure to a location where you can print it, for future reference and access; and
- Until or unless you notify New Mexico Department of Transportation as described above, you consent to receive exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you by New Mexico Department of Transportation during the course of your relationship with New Mexico Department of Transportation.

Signature: ERIKALUJAN

ERIKALUJAN (Aug 21, 2025 08:44:17 PDT)

Email: evlujan@santafenm.gov

Signature:

Email: ekoster@ci.santa-fe.nm.us

Signature:

Email: asalazar@santafenm.gov

Signed Memo and signed BAR

Interim Agreement Report







2025-08-25

Created:	2025-08-21
By:	BRITTANY GURULE (bsgurule@santafenm.gov)
Status:	Out for Signature
Transaction ID:	CBJCHBCAABAAh7Vlj-CSQmzmnkiz-LpoQfrCnhq3vRqa

Agreement History

Agreement history is the list of the events that have impacted the status of the agreement prior to the final signature. A final audit report will be generated when the agreement is complete.

"Signed Memo and signed BAR" History

-  Document created by BRITTANY GURULE (bsgurule@santafenm.gov)
2025-08-21 - 3:41:31 PM GMT- IP address: 63.232.20.2
-  Document emailed to ERIKA LUJAN (evlujan@santafenm.gov) for signature
2025-08-21 - 3:42:50 PM GMT
-  Email viewed by ERIKA LUJAN (evlujan@santafenm.gov)
2025-08-21 - 3:43:31 PM GMT- IP address: 174.234.214.162
-  Document e-signed by ERIKA LUJAN (evlujan@santafenm.gov)
Signature Date: 2025-08-21 - 3:44:17 PM GMT - Time Source: server- IP address: 174.234.214.162
-  Document emailed to Emily Oster (ekoster@ci.santa-fe.nm.us) for signature
2025-08-21 - 3:44:19 PM GMT
-  Email viewed by Emily Oster (ekoster@ci.santa-fe.nm.us)
2025-08-25 - 3:48:54 PM GMT- IP address: 52.244.179.71

Signature: *Andy Hopkins*

Email: ajhopkins@santafenm.gov

Signature: *Emily K. Oster*

Email: ekoster@santafenm.gov

Signature:

Email: asalazar@santafenm.gov











Signed Memo and signed BAR.

Final Audit Report

2025-08-25

Created:	2025-08-25
By:	BRITTANY GURULE (bsgurule@santafenm.gov)
Status:	Canceled / Declined
Transaction ID:	CBJCHBCAABAADvk-ohpTCp27RatY88kf2No3rB96yVQ

"Signed Memo and signed BAR." History

-  Document created by BRITTANY GURULE (bsgurule@santafenm.gov)
2025-08-25 - 7:45:58 PM GMT- IP address: 63.232.20.2
-  Document emailed to ajhopkins@santafenm.gov ajhopkins@santafenm.gov (ajhopkins@santafenm.gov) for signature
2025-08-25 - 7:51:31 PM GMT
-  Email viewed by ajhopkins@santafenm.gov ajhopkins@santafenm.gov (ajhopkins@santafenm.gov)
2025-08-25 - 7:56:45 PM GMT- IP address: 104.47.64.254
-  Document e-signed by ajhopkins@santafenm.gov ajhopkins@santafenm.gov (ajhopkins@santafenm.gov)
Signature Date: 2025-08-25 - 7:57:23 PM GMT - Time Source: server- IP address: 63.232.20.2
-  Document emailed to EMILY OSTER (ekoster@santafenm.gov) for signature
2025-08-25 - 7:57:28 PM GMT
-  Email viewed by EMILY OSTER (ekoster@santafenm.gov)
2025-08-25 - 10:00:29 PM GMT- IP address: 104.47.65.254
-  Document e-signed by EMILY OSTER (ekoster@santafenm.gov)
Signature Date: 2025-08-25 - 10:04:00 PM GMT - Time Source: server- IP address: 63.232.20.2
-  Document emailed to ANDREA SALAZAR (asalazar@santafenm.gov) for signature
2025-08-25 - 10:04:05 PM GMT
-  Email viewed by ANDREA SALAZAR (asalazar@santafenm.gov)
2025-08-25 - 10:28:51 PM GMT- IP address: 104.47.64.254
-  Document declined by ANDREA SALAZAR (asalazar@santafenm.gov)
Decline reason: I believe this is for Andrea Phillips or Mark Scott not me, Andrea Salazar.
2025-08-25 - 10:29:51 PM GMT- IP address: 63.232.20.2

Signature:

Email: asalazar@santafenm.gov

Signature:

Email: mscott@santafenm.gov